



Your fulfilment-first playbook for navigating Q4 with confidence, clarity and control



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## Introduction

## "I Will Survive" hits different when your fulfilment partner knows what they're doing.

Peak season is make-or-break for most ecommerce brands. It's the busiest time of year, but also the most brittle. One stock error, one missed dispatch, one confusing cut-off and you're losing revenue, not building loyalty.

This guide is here to help you swap the panic for performance. We've packed it with practical insights from inside the fulfilment trenches; the kind of advice that's helped hundreds of high-growth brands scale successfully through peak.

So, whether you're prepping your first Black Friday or trying to make Q4 your biggest yet, this playbook is designed to give you clarity, confidence and control.



# 6 signs you're heading for a peak freakout

#### And what to do before it's too late

Peak chaos doesn't strike out of nowhere. It creeps in slowly. A missed milestone here, a misalignment there, suddenly your biggest sales window becomes your biggest operational liability. Recognising the early warning signs is your first defence. Acting on them is what sets successful brands apart. If you're seeing any of these signs, it's time to intervene, but not panic. Let's break them down and talk about what to do next.



Your customers don't care about your warehouse capacity or courier networks; they care if their order arrives before Christmas. And if you can't confidently say, "our final guaranteed delivery date is [x]," you're risking missed expectations, angry customers, and lost revenue.

#### What this tells you

Your fulfilment strategy isn't aligned with your promotional calendar, courier lead times, or SLA performance. Cut-offs aren't just operational; they're a promise to your customer.

#### What to do

- Work backwards from Christmas Day, factoring in courier performance, warehouse throughput and pickpack-to-dispatch timing.
- Set tiered cut-off dates by region and service level (standard, express, tracked).
- Communicate these deadlines clearly across all channels, from product pages and checkout to email, SMS and support.
- Confirm your fulfilment partner has buffer protocols in place for final-day surges.

#### How we help

At IFGlobal, we map cut-offs into your fulfilment workflow, built around courier lead times and operational capacity, not guesswork.

## 2. Your inventory still lives in spreadsheets

Spreadsheets can't talk to your warehouse. Or your couriers. Or your customers. During peak, when order velocity surges and accuracy is non-negotiable, spreadsheet-based inventory management will break under pressure and bring everything down with it.

#### What this tells you

You lack real-time visibility across sales channels and warehouse locations. That's how brands accidentally oversell hero SKUs, tie up cash in unsellable inventory, or delay fulfilment due to stock routing issues.

#### What to do

- Implement a WMS (Warehouse Management System) like BladePRO, that integrates with your sales platforms (Shopify, Amazon, etc.).
- Introduce batch tracking, location mapping, and live inventory sync across regions.
- Build stock buffers for top SKUs and monitor depletion rates daily.
- Avoid last-minute reconciliations by locking stock for campaigns in advance.

#### How we help

BladePRO, our proprietary fulfilment software, replaces manual guesswork with real-time inventory tracking and location-based visibility across all your fulfilment sites.





# 3. You're still waiting for marketing to finalise promotions

If operations don't know what's launching when, you can't prepare the warehouse. That means kits don't get built, staff schedules don't scale, and SKUs don't get allocated. All resulting in delays, errors and wasted potential.

#### What this tells you

Your internal teams are siloed. There's no shared campaign calendar, no cross-departmental planning, and no "one version of the truth" when it comes to timelines.

#### What to do

- Get marketing, operations and fulfilment around the same table early, ideally in August.
- Lock in campaign timelines, product SKUs, kitting requirements and expected order volumes.
- Share promotion mechanics with your fulfilment team (e.g., "Buy X, get Y free") so they can plan pick logic and packaging.
- Use shared dashboards to visualise order forecasts, channel trends and volume curves.

## 

When a client shares their campaign mechanics and forecasting in September instead of November, we can pre-kit bundles, rework packaging, and staff proactively instead of reactively. Those two months of extra prep can make or break their peak season success.

#### **Matt Davies**

Senior Account Manager at IFGlobal

#### How we help

Our fulfilment planning process starts with a collaborative peak playbook. We work directly with your campaign team to align launches, lock in fulfilment logic, and scale your operations without the scramble.







# 4. Your fulfilment partner can't show you a peak plan

You're only as prepared as your weakest partner. If your fulfilment provider doesn't have clear answers to basic peak questions (e.g. how they'll forecast volumes, handle staff surges, or escalate courier delays), then you're walking into Q4 blind.

#### What this tells you

You're operating without a shared playbook. And worse, you might be overestimating the resilience of your operational backbone.

#### What to do

- Ask for a written peak plan: what's the forecast model? What's the staffing strategy? What happens if a courier network fails?
- Request last year's SLA performance during peak and what they've done to improve.
- Clarify escalation paths, daily comms routines and which metrics will be tracked in real-time.
- Run a pre-peak simulation to test response times, throughput and error rates.

#### How we help

At IFGlobal, we build custom peak strategies for every brand we support, with scenario modelling, courier failovers, live dashboards and daily stand-ups during high-volume windows.

## 5. You haven't mapped your returns process

Returns aren't an afterthought. They're a conversion lever. Brands that handle returns badly lose loyalty. Brands that make them smooth and transparent turn a refund into retention.

#### What this tells you

Returns haven't been included in your Q4 planning, which means reverse logistics will be manual, delayed or disconnected from your support team.

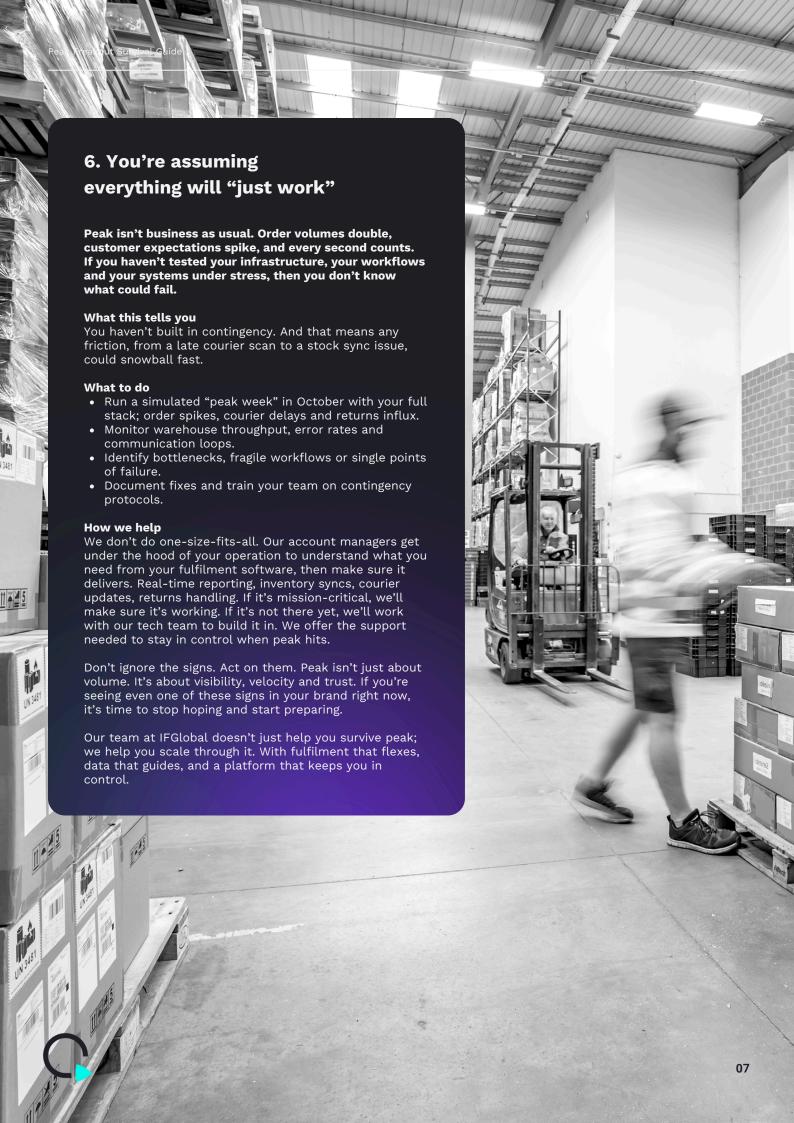
#### What to do

- Design a branded returns experience that mirrors your purchase experience.
- Map the entire process from returns portal, returns carrier and intake checks, to refunds and re-stock decisions.
- Use WMS tools to assign return reasons, track product condition, and reallocate usable stock automatically.
- Communicate policies clearly at checkout and in postpurchase messaging.

#### How we help

We integrate returns directly into your fulfilment and CX stack. From QR-code-based labels to automated returns tracking and SLA-based refunds, we turn returns into an extension of your brand, not a liability.





# Why operational chaos kills growth





It's not the promo calendar that breaks brands. It's what happens after the customer clicks "buy." We talk a lot about marketing calendars, campaign build-ups and social buzz during peak. Sure, those things matter. But peak doesn't break during the hype phase. The truth is that it breaks during fulfilment.

## Peak stress isn't just operational, it's emotional.

It's what happens when order volumes climb but visibility drops. When your inbox fills with "Where's my order?" before your team's even had coffee. When the spreadsheet doesn't match the warehouse. When returns start coming in and no one quite knows where they're going. That's when the wheels come off.

And it's worth saying plainly. For your customer, logistics is your brand experience during peak. They don't see the hours of campaign prep or the courier you chased at 6PM. They just know their order was late, their tracking didn't work, or their return was a pain.

It's not just about getting through peak. It's about what peak does to your reputation. A delay during the holidays doesn't just lose a sale, it loses trust. And that trust is what turns a first-time buyer into a repeat customer. Lose it, and you've essentially paid to acquire a one-time shopper... who may never come back.

We've all been there. The warehouse is overstretched. The operations team is firefighting. Everyone's running at 110%, just trying to make it through to January. But if that sounds familiar, it's not just a capacity issue. It's a structural one.

## The brands that scale through peak - not just survive it - do a few things differently:

- They treat operations as a growth lever, not a backoffice function.
- They build shared visibility across teams before peak starts so no one's guessing what's going live, or when.
- They scenario plan, test and refine, instead of relying on hope and hustle.
- And maybe most importantly, they view fulfilment as part of the customer journey, not just the last step.



None of that has to mean overhauling your entire business. But it does mean thinking differently about where your friction is coming from, and whether the systems you have today can realistically scale with the growth you're targeting.

#### So, what does better look like?

- It looks like stock levels you can trust, across every SKU and channel.
- It looks like warehouse teams who know exactly what's launching and when.
- It looks like returns that don't sit in a corner for three weeks while CX teams chase refunds.
- It looks like customers who say, "That was so easy. I'll order again."

This is where your fulfilment model either helps you scale or quietly holds you back. And peak is when those cracks show. Let's dig into what a scalable, growth-ready fulfilment setup looks like, and how to build one that won't buckle under pressure.



# How to fix peak (before it breaks you)

#### **Know your dates and plan backwards**

Peak isn't one date. It's a rolling storm of promo launches, courier deadlines, customer expectations and operational constraints. If you're not planning backwards, you're already on the back foot.

### **Key Peak Dates for 2025/26**

- 28 Nov Black Friday
- 1 Dec Cyber Monday
- 14 Dec Free Shipping Day
- 20 Dec Super Saturday
- 25-26 Dec Christmas & Boxing Day
- 5 Jan Returns Peak

Map every date to internal actions; product launch deadlines, inventory inbounding, dispatch slot booking, customer communications, and support workflows. Work backwards from each campaign moment to the operational lift required.

At IFGlobal, we help brands translate the calendar into fulfilment milestones, making sure every promo has the operational support to match.





#### Forecast like a pro

Peak isn't the time to guess. Forecasting is more than stock levels. It should also include space, staffing, shipping, packaging and system capacity. Start early (ideally August–September) and work with stakeholders across marketing, operations, and finance to build a realistic, channel-level plan.

#### **Account for:**

- Historic demand curves
- New SKUs or product bundles
- Regional sales patterns
- Marketing spend and campaign velocity

We don't just dust off last year's numbers and hope for the best. Our internal reporting tools combine historical data with your current plans to build scenario models that reflect what's coming. That means you can forecast with confidence, align teams early, and make fast, informed decisions when the pressure's on.

Good brands forecast sales. Great brands forecast effort per order. How many kits will need to be assembled? How many SKUs per order? How complex is the packaging? These factors affect warehouse throughput and staffing.



# Lock in SLAs (they're your brand promise)

SLAs aren't internal metrics. To your customer, they are your brand. That "Order by 2pm for next-day delivery" line in your campaign email? That's a promise. One you need your warehouse, couriers and systems to uphold. Without any excuses. The sooner you secure your delivery windows and confirm courier cut-offs, the better. Make sure you have:

- Confirmed SLAs across your fulfilment sites
- Courier capacity booked well in advance
- Backup routes if primary services fail
- Aligned communications across CX, operations, and marketing

Our SLAs helps brands set expectations they can meet, and course-correct in real time when things shift.

You don't need to be perfect going into peak, but you do need to be aligned – across your business and with your partners. When ops, tech, and customer experience are working together as one team, everything runs smoother. That really makes a difference when the pressure's on.

#### **Adrian Skirrow**

Senior Operations Manager at IFGlobal.



## Adopt smarter inventory management

Inventory is the engine behind peak, and it's also where most breakdowns happen. Poor visibility, stock splits, channel conflicts, expiry issues - these problems multiply under pressure. The key is to know what you've got, where it is, and how fast it's moving. You'll want to nail:

- Live inventory views across all sites and channels
- Batch and expiry tracking for regulated or short-life products
- · Regional inventory splits based on demand
- Buffer stock for top performers

BladePRO offers real-time, channel-synced visibility so brands never have to guess again.

### **Optimise the engine room**

Your campaign might bring in the orders, but your fulfilment flow decides if those sales turn into success. Prepping your warehouse team and systems for peak is non-negotiable:

- · Optimise pick paths and pack flows
- Pre-kit complex bundles or gifting SKUs
- Pre-stock packaging based on forecast volume
- Train seasonal staff early (not the week before!)

At IFGlobal, our teams begin peak readiness months ahead. From site-level staffing to increased dispatch bays, to dedicated campaign zones, we make sure our fulfilment centres flex with your business.

### **Build a resilient shipping strategy**

Peak delivery is messy. Delays, lost scans, courier backlogs - they all increase. Resilience is everything.

- Audit carrier performance across regions
- Map cut-offs and delivery windows by service level
- Build in failover options. Don't wait for things to break!
- Match packaging to courier compliance needs

With BladePRO, you're in control. Using your courier preferences, and depending on your product dimensions and weights, we calculate the most cost-efficient options and handle the rest.

Incorrect product info (missing weights, wrong dimensions) delays pick and pack, causes courier rejections, and skews shipping cost estimates. Fixing this mid-peak is a nightmare.

### Stress-test before peak tests you

Would your systems survive a 3x order day? Could your team handle it? Could your software? Stress-test every part of your stack.

- Run a flash-sale simulation
- Pressure-test pick and pack throughput
- Create escalation paths and communication workflows
- Test your site load, checkout process and postpurchase emails

With IFGlobal, we can simulate your peak in advance. If there's a bottleneck, we find it before your customers do.

**TOP TIP |** Run a product data health check and fix missing or inaccurate fields now, so you're well prepared and not scrambling last minute.





# Deliver brand moments, not just packages

Peak isn't just about speed. It's about building brand moments that drive retention.

- Lock in branded packaging, inserts and personalised gift messaging.
- · Build surprise-and-delight into the unboxing
- Make sure returns and support channels feel human, not robotic

Our built-in value-added services, from custom kitting and reworks, to influencer packs and sampling, are designed to scale with your creative ideas, not hold them back.

## Tie up loose ends before go-live

Once orders roll in, it's too late to tweak things. Peak readiness equals pre-launch alignment.

- Confirm SKUs and forecasted stock by site
- Lock in courier service levels and back-ups
- Finalise campaign workflows and support scripts
- Complete onboarding and tech syncs

We treat every peak like a product launch. Our go-live checklist leaves no loose ends, and importantly, no nasty surprises. That said, with any peak there's always unpredictable occurrences – so it's also about being prepared and having a solid backup strategy in place.

## Monitor and adapt in real time

Things will shift. Your ability to adapt will define your peak. Here are some of the key aspects you'll want to track.

- Pick/pack velocity and error rates
- Courier performance and delays
- Returns patterns and restock rates
- Order flow by channel and site

BladePRO acts as your command centre with real-time notification and alerts, performance dashboards, and the insights you need to stay ahead.

## Post-peak review and reload

Peak doesn't end on Boxing Day. The smartest brands debrief, document and use the data to improve year after year.

- Run wash-ups and reviews across operations, marketing, and CX
- Identify performance gaps and key wins
- Document escalation issues and solve root causes
- Build a better playbook for the next year

If required, we create a structured post-peak review for our clients, complete with operational metrics, cost insights and recommendations to carry forward.



# Redefine peak with IFGlobal





Peak freakout doesn't have to be a real thing. With the right partner, the right systems, and the right prep, it becomes a launchpad for scale. We treat your peak like it's our own. Because if you win, we win.

## IFGlobal brings together

- Globally distributed fulfilment
- Real-time visibility with BladePRO
- Expert account managers who act like in-house operation leads
- Built-in value-added services to help your brand shine

Let's build your peak plan together

Book a discovery call and speak with our fulfilment experts. Get a tailored quote, then jump into getting your peak readiness plan in motion.



